



8 January 2021

SUBJECT: Summary Status of Final Draft PSCA Spaceport Master Plan

Since January 2019, Alaska Aerospace Corporation (AAC) leadership and staff have worked collaboratively with community representatives, regulatory agencies, the general public, and other stakeholders to draft the first Spaceport Master Plan for the Pacific Spaceport Complex – Alaska (PSCA) at Narrow Cape, Kodiak. The development of the PSCA Spaceport Master Plan is a voluntary effort by AAC to provide transparency into the future of the spaceport and support increased spaceport activities while balancing community and environmental interests. Similar to an airport master plan, the PSCA Spaceport Master Plan is a comprehensive roadmap for future development from 2020-2030.

The Spaceport Master Plan provides several benefits:

- 1) transparency into AAC’s rationale on potential long-term spaceport development,
- 2) comprehensive framework to implement spaceport development and explore future adjustments,
- 3) documented reference to the AAC Board of Directors, AAC senior management team, stakeholders, and general public that endures across the transition of tenures.

For background, Chapters 2-5 (Inventory of Existing Facilities, Demand Forecast, Facility Requirements, and Development Alternatives) were developed in 2019 culminating in a public meeting in Kodiak on January 22, 2020. Soon after, the COVID-19 pandemic gripped the world and the remaining Chapters 6-8 (Preferred Development Plan, Environmental Overview, and Capital Investment Financial Analysis) were developed with input from the thirty members of the Spaceport Planning Advisory Group (SPAG) whom represent a diverse set of PSCA stakeholders through email correspondence.

The Final Draft PSCA Spaceport Master Plan is the first publication of the full document. This document incorporates recent inputs from SPAG members with an emphasis on Chapters 6-8, adds an Executive Summary (Chapter 1), and makes modest downward adjustments to the Demand Forecast (Chapter 3) based on the economic impact of COVID-19. While the comprehensive Plan is 320-pages, reviewers are encouraged to read the Executive Summary (Chapter 1) and then follow-up in subsequent Chapters/Sections for more details.

AAC is actively seeking input from the public and stakeholders to further enhance and improve the PSCA Spaceport Master Plan before this initial version is finalized. For those that have already responded; thank you. We respectfully request feedback be sent to [info@akaerospace.com](mailto:info@akaerospace.com) by 31 January 2020 so we can update the document, as appropriate.

After additional feedback is incorporated, the AAC Board of Directors will conduct a final review and vote to approve the PSCA Spaceport Master Plan at a quarterly public Board meeting. Once approved, the PSCA Spaceport Master Plan will serve as a control mechanism to ensure future spaceport developments are aligned with the Plan. Furthermore, changes to the Master Plan must be approved by the AAC Board of Directors in a public meeting.

Finalizing the first version of the PSCA Spaceport Master Plan is just one step in AAC’s continued commitment to work collaboratively with the Kodiak community in efficiently and effectively integrating space launch into Kodiak’s way-of-life. We look forward to discussing the Plan and continue our interactive dialogue at future public meetings in Kodiak when the pandemic allows, which hopefully will be soon. Thank you for your continued interest in space launch at PSCA.